



# Pumpkin Patch Limited

Macquarie Securities

May 2007

# Pumpkin Patch – 2007

## Analysts consensus - year to 31 July 2007:

- Turnover \$370m
- EBITDA \$63m
- NPAT \$31m

## As at January 2007

- Total Assets \$161m
- Shareholders Funds \$105m

## Currently:

- Market capitalisation (approx) \$725m
- Shareholders (approx, including 850 employees) 5,600
- 3,100 employees across 4 countries
- 195 stores (AU 99, NZ 51, UK 29, US 16)
- Wholesale customers in 16 international markets with product sold through 335 doors



# Pumpkin Patch – Brief History

- Founded in 1990
- NZ retail plus mail order/ catalogue business (NZ and Australia)
- 1996 - entered Australian retail market
- Experienced rapid growth in NZ & Australia
- 1999 - institutional equity introduced
- 2000 - entered UK retail market
- 2002 - international wholesale business started
- 2004 - listed on the NZX – opened our 100<sup>th</sup> store
- 2005 - entered US retail market
- 2007 - will open our 200<sup>th</sup> store



# Key Investment Themes

- Australasia's leading specialty childrenswear brand
- History of growing shareholder value through the successful entry to new and diverse global markets
- Scalability of the Pumpkin Patch model
- Provides investors exposure to global retail markets:
  - Extensive network of 195 company owned retail stores across 4 markets
  - Wholesale relationships in 16 diverse markets
- Geographically spread income streams – over 80% of revenue from markets outside of NZ
- New market opportunities for future years
- Strong Balance Sheet and cash flows



# Brand vs. Retailer

- Brand focus of the Pumpkin Patch package
  - Style creation
  - Product quality
  - In-store merchandising
  - Shopfit to reflect brand image
  - Consistent message to customers
- Brands retain ownership of intellectual property
- Brands travel borders
- Brands have price premium and elasticity
- Brands have a margin focus rather than sales volume focus

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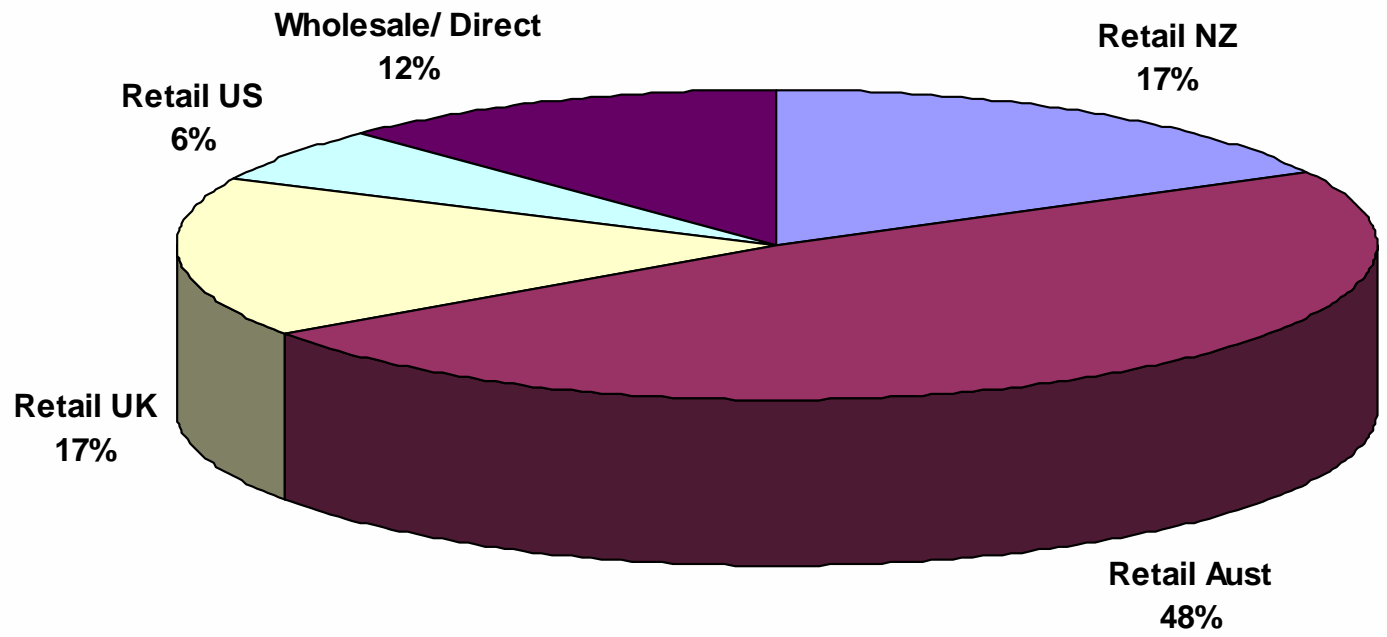
# Global brands – big opportunities

	Turnover (Approx NZ\$)
Gap	\$22.9bn
Next	\$8.7bn
Zara	\$8.4bn
Mango	\$4.2bn
Billabong	\$1.3bn
Pumpkin Patch	\$0.4bn

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# Multi market sales model



## Multi channel sales model

- Retail - company owned stores
- Wholesale partnerships
- Direct - internet and mail order

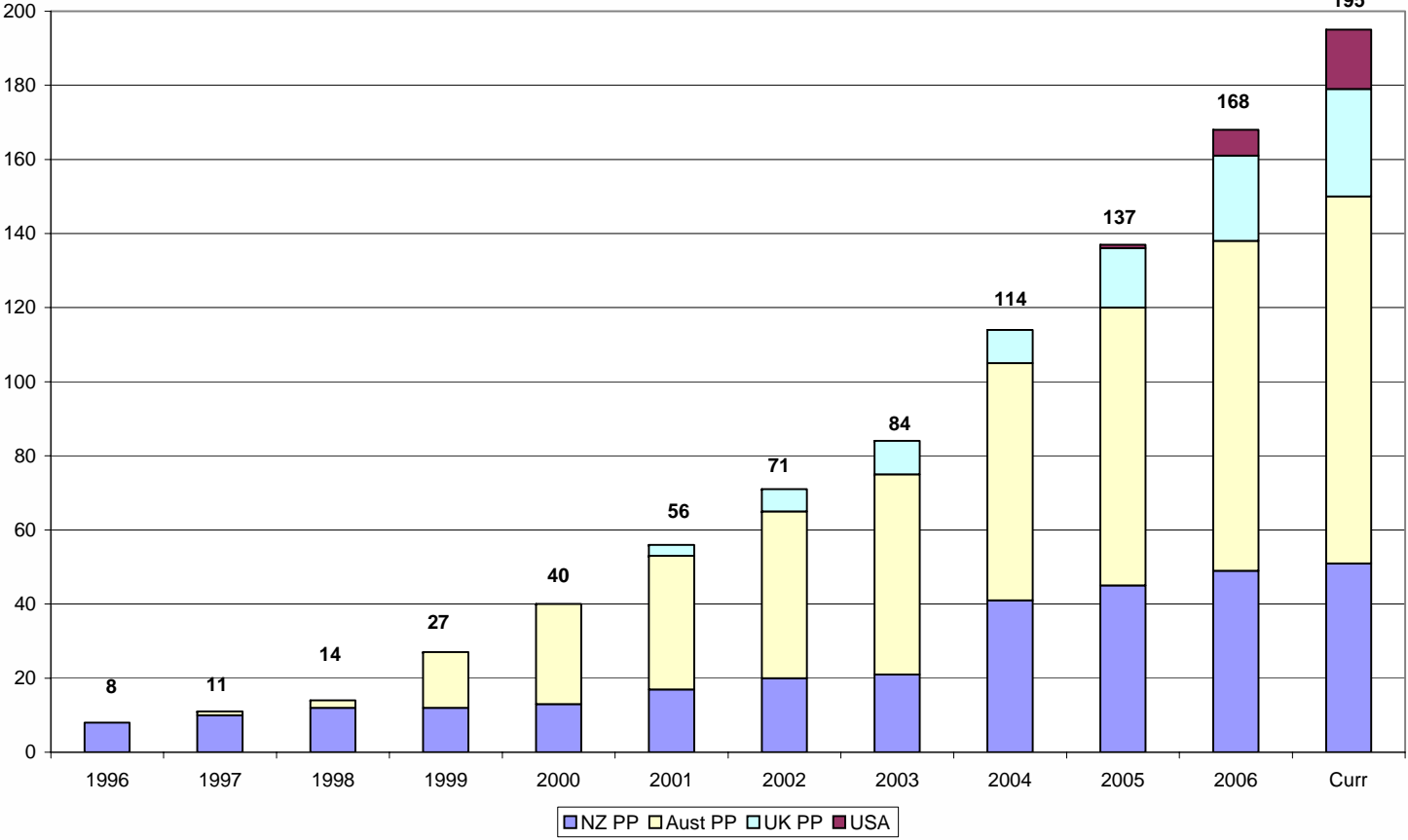


# Pumpkin Patch - Retail

- 195 company owned stores across 4 markets
  - Australia 99
  - New Zealand 51
  - United Kingdom 29
  - United States 16
- Stores are typically between 250m<sup>2</sup> and 350m<sup>2</sup>
- Create a warm and friendly ‘designer store’ atmosphere
- Customer service paramount
- Potential for growth in all markets



# Store Numbers – 200 by year end



- Mix of store openings moving towards UK and US



# Australia Retail

- Hold a dominant position in specialty childrenswear
- Majority of volume is through value players/ department stores
- Strong brand awareness in the market
- Generates approx 48% of revenue and 53% of store level EBIT
- Store numbers:
  - Current: 99 (Pumpkin Patch 87, Outlet 11, Urban Angel 1)
  - Expected at year end: 102
  - Rate of new store openings slowing as focus being directed to the developing retail markets (UK/ US)
  - Expected growth: 5 stores per year for next 5 years



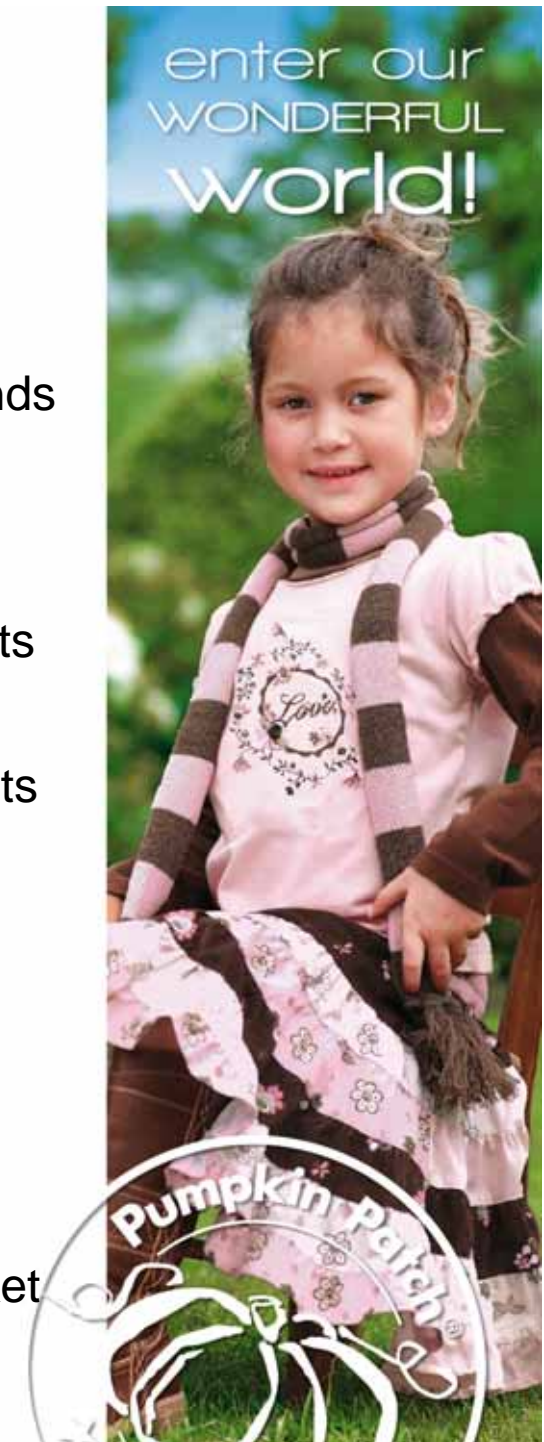
# New Zealand Retail

- Leader at the specialty end of the market
- Majority of volume is through value players/ department stores
- Very strong brand awareness – “household name”
- Generates approx 17% of revenue and 19% of store level EBIT
- Store numbers:
  - Current: 51 (Pumpkin Patch 32, Outlet 8, Urban Angel 11)
  - Expected at year end: 51
  - Expected growth: 1-2 stores per year for next 4-5 years



# United Kingdom Retail

- A competitive market with a small number of large specialty players e.g. Next, Gap
  - More traditional customer – takes longer to try new brands
- Generates approx 17% of revenue and 7% of store level EBIT
  - Country development overheads and store opening costs currently a drag on store EBIT
  - Future EBIT% expected to be lower than AU/ NZ markets due to high occupancy costs
  - Quota costs impacting EBIT
- Store numbers:
  - Current: 29 (Pumpkin Patch 28, Outlet 1)
  - Expected at year end: 30
  - Stores sites harder to obtain – fragmented leasing market



# United States Retail

- A competitive market with a number of large established specialty players – Gymboree, Gap, The Childrens Place
  - However customers are willing to try new brands
- Market development/ testing phase
  - Country development overheads and store opening costs currently a drag on store EBIT
  - No economies of scale from small store base
  - Future EBIT% expected to be lower than AU/ NZ markets due to higher occupancy costs
  - Quota costs impacting EBIT
- Store numbers:
  - Current: 16 (CA 12, WA 2, OR 1, TX 1)
  - Expected at year end: 19
  - Testing new states – Arizona/ Texas



# Pumpkin Patch - Wholesale

- Why?
  - Allows faster global expansion – currently 335 doors
  - Suits markets with barriers to entry – legal, ownership, language, cultural etc
  - Enhances brand in markets with existing PP retail stores e.g. David Jones in Australia
  - Introduces brand to markets with no PP presence e.g. Jawad in the Middle East
  - Lower risk testing of PP product and brand e.g. via US wholesale relationships before PP retail entry
- Two formats
  - Stand alone stores (franchise type model)
  - Key department stores



# Wholesale – global relationships

- Presence in 16 markets globally
- Middle East
  - 37 stand alone stores (average 160m<sup>2</sup>) across 7 countries
  - Partner = Jawad Group
- United States
  - 245 doors with 4 partners
  - Premium Branded department stores i.e. Nordstrom, Bloomingdales
- Australia
  - 22 doors with David Jones
  - Brand enhancing relationship



# Wholesale – global relationships

- United Kingdom
  - 10 doors with House of Fraser
  - Exposure to prime retail locations e.g. Oxford Street
- Asia
  - Malaysia (5 stand alone stores), Singapore (3 stand alone stores), Korea (3 doors), Indonesia (3 doors), Pakistan (2 stand alone stores)
  - Trials in India (with Jawad Group) by end of 2007 financial year
- South Africa
  - 5 stand alone stores
- Other
  - Researching possible European markets for future years



## Pumpkin Patch – Direct (internet/ mail order)

- Major part of overall marketing strategy
- Significant database of customers
  - AU approx 640,000 customers
  - NZ approx 230,000 customers
  - UK approx 270,000 customers
- Amongst the most visited websites in Australasia
- Reaches customers with no store access
- Low cost alternative to retail stores
- Very profitable business unit - leverages off existing systems/ processes (e.g. supply chain) i.e. little additional investment required



# Logistics/ Supply Chain

- 13,500m<sup>2</sup> global distribution centre in Auckland, with room for expansion if needed
- Capacity to process/ distribute 200,000 units per day vs. current output of approx 80,000 units per day
- Supplemented by third party facilities in Australia, United Kingdom, United States, and China
- Daily distribution to retail stores, wholesale and direct customers across all markets
- Increasing level of direct shipping from China
- Flexible supply chain structure – quick to adapt to changing conditions
- Easily transferable technology



A photograph of three children standing in a grassy field with trees in the background. On the left is a boy wearing a red bandana, a black leather jacket over a red shirt, and blue jeans. In the middle is a girl wearing a white long-sleeved blouse with red floral embroidery, a black belt, dark jeans, and black boots. On the right is a girl wearing a black cap, a black long-sleeved top with red floral embroidery, a red skirt with black floral patterns, and black boots. The background is a soft-focus green landscape.

Pumpkin Patch Limited  
half year result

*January 2007*

Pumpkin Patch®



# Financial Highlights

## Statement of Financial Performance

	Jan 2007 (6 mths)	Jan 2006 (6 mths)	%
Operating Revenue	180,574	151,039	19.6%
EBITDA	30,506 16.9%	26,397 17.5%	15.6%
EBIT	23,774 13.2%	21,579 14.3%	10.2%
Net Profit After Tax	15,507 8.6%	14,572 9.7%	6.4%
Earnings (CPS)	9.31	8.75	
Fixed charge cover	1.78	2.11	



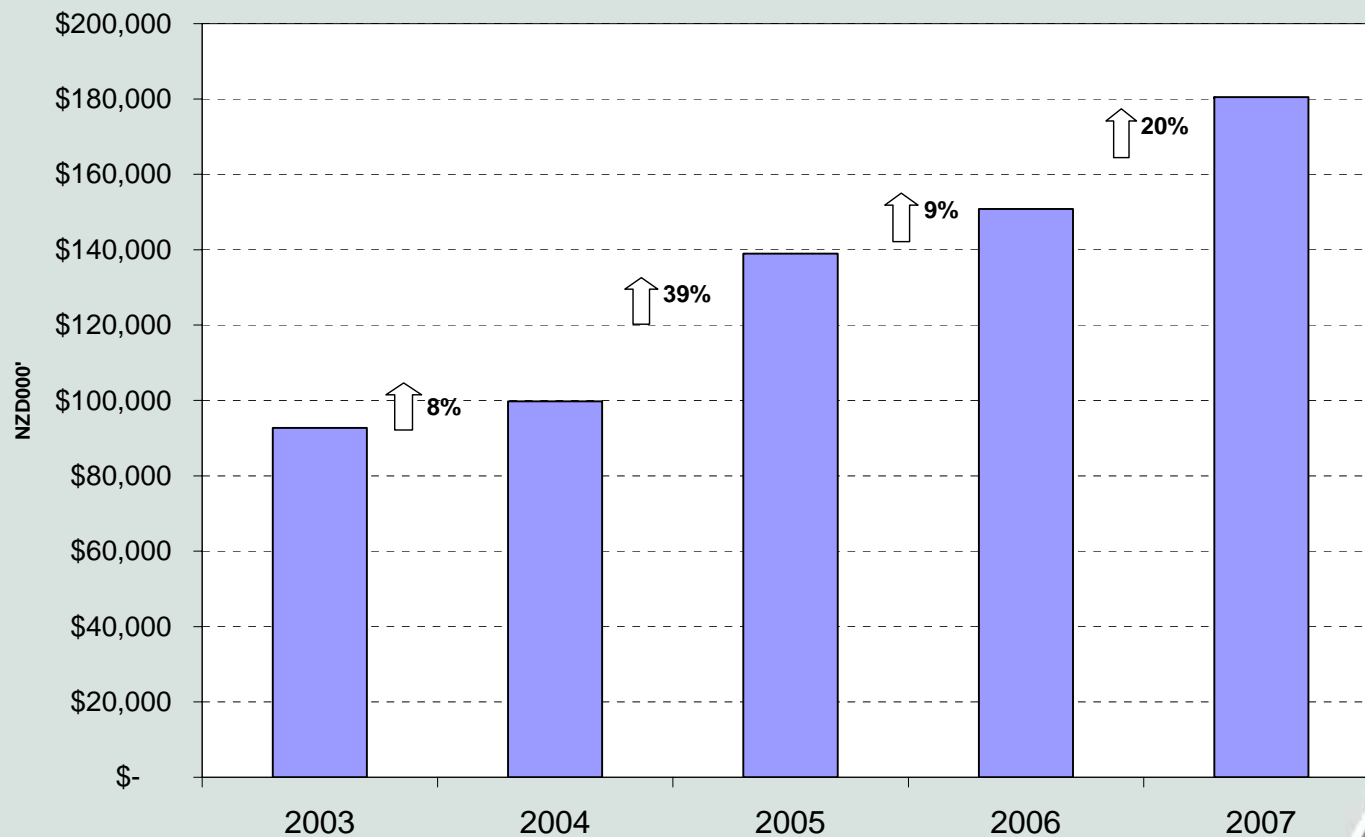
# Financial Highlights

## Impact of Quota

	Jan 2007 (6 mths)	Jan 2006 (6 mths)	%
Quota costs	2,175	729	
EBITDA (before quota)	32,681 18.1%	27,126 18.0%	20.5%
EBIT (before quota)	25,949 14.4%	22,308 14.8%	16.3%
Net Profit After Tax (before quota)	16,965 9.4%	15,060 9.9%	12.6%



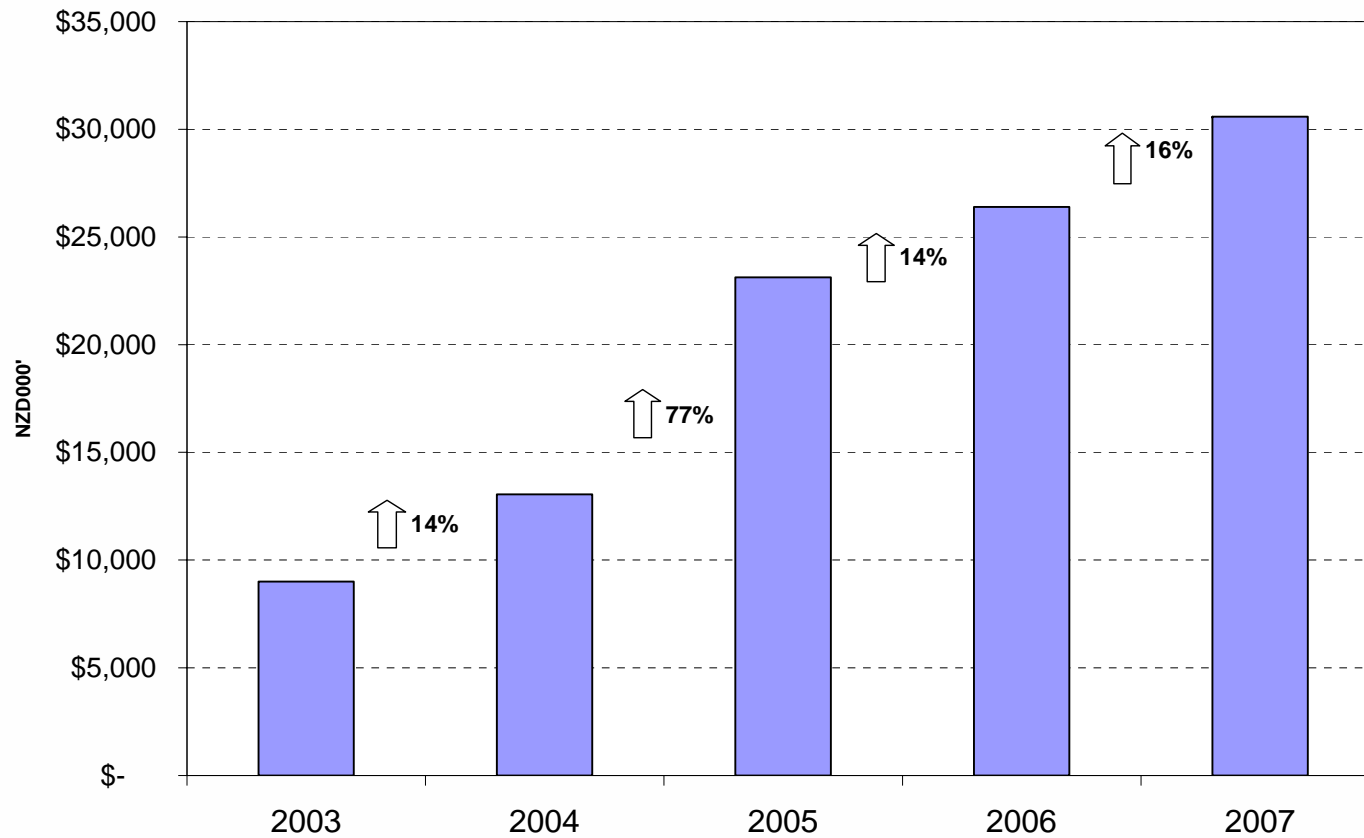
Since 2003 Half Year Operating Revenue has grown at a 14% compound average growth rate



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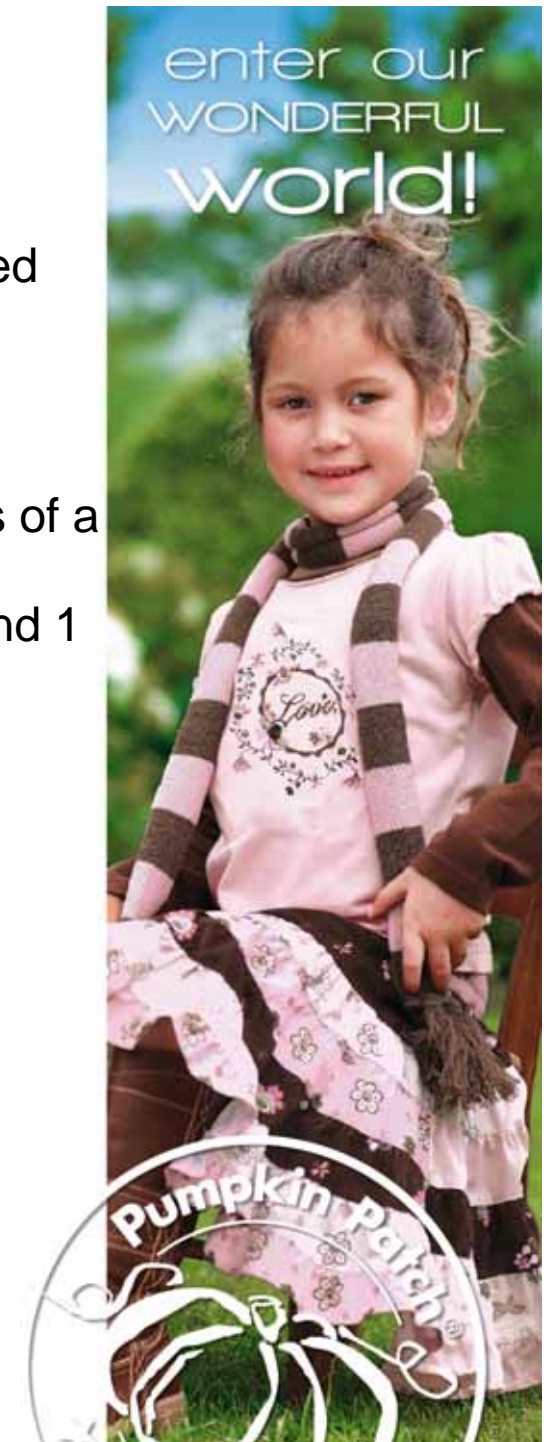
Since 2003 Half Year EBITDA has grown at a compound average growth rate of 28%



## 2H07 Update - Retail

- **Australia**
  - Difficult trading conditions continuing but have stabilised
  - NZD/ AUD staying higher for longer than expected
  - Opened 10 stores YTD (Total planned FY07: 13)
- **New Zealand**
  - Fickle trading conditions continuing but there are signs of a minor improvement
  - Opened 5 stores YTD (Total planned FY07: 5, 2 UA and 1 PP store mergers)
- **United Kingdom**
  - Opened 6 stores YTD (Total planned FY07: 7)
  - Identify and secure sites for 2008
  - Overtaken NZ to become 2<sup>nd</sup> largest retail market
  - NZD/ GBP staying higher for longer than expected
- **United States**
  - Opened 9 stores YTD (Total planned FY07: 12) including stores in Texas and Arizona
  - Still in trial/ test mode
  - Identify sites for 2008, including testing of new states

Total expected store openings for FY07: 37 (FY06: 32)



## 2H07 Update – Wholesale

- **United States**
  - Continue to grow Nordstrom relationship
- **Middle East**
  - Currently 37 stores – Jawad planning for 40 by end of financial year
- **Australia**
  - Continue brand alignment with David Jones
- **United Kingdom**
  - Expecting continued growth and increased exposure to prime retail locations with House of Fraser
- **Other**
  - South Africa and Asia partnerships to be bedded in
  - Development offices in Singapore and the UK have opened
  - Trial shipments to India by year end
  - Investigating other opportunities (e.g. Europe) for 2008 and beyond



